

GREATER TAUNG

LOCAL MUNICIPALITY



FIRST (1ST) QUARTERLY PERFORMANCE REPORT

FOR THE FINANCIAL YEAR 2025/26

JULY – SEPTEMBER 2024

We are a Municipality in Pursuit of Excellence

EXECUTIVE STRUCTURE

Mr. M.A Makuapane: Municipal Manager

Ms. N.G Dibelane: Acting Chief Financial Officer

Mr T.J. Makgolo: Acting Director: Corporate Services

Ms. A, M Mathebula: Director: Spatial Planning and Human Settlement

Mr. T.G Motase: Director: Community Social Service

Mr. O.M. Mogapi: Director: Infrastructure Development

GRADING OF LOCAL AUTHORITY

Category B

EXTERNAL AUDITORS

Office of the Auditor-General

AUDIT COMMITTEE

Mr. D. Matshoba (Chairperson)

Mr. R. Rantao

Ms. M. Ralikonyana

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PART 1: Non-financial Performance Information

1. Introduction

Chapter 6 section 41(d) of the Local Government: Municipal Systems Act 32 of 2000, a municipality is required to establish a process of regular reporting to: - the council, other political structures, political office bearers and staff of the municipality and; - the public and appropriate organs of state. The Local Government: Municipal Planning and Performance Management Regulations of 2001, further enjoins a municipality to ensure that its performance management system - Determines the frequency of reporting and the lines of accountability for performance.

Section 52(d) of the MFMA requires that the Mayor must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

Chapter 3 section 28(1) of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006 also require that there must be quarterly performance review conducted. The Performance management system is adopted before or at the same time as the commencement of by the municipality of the process of setting key performance indicators and targets in accordance with its integrated development plan.

This quarterly report is reflection on the *first* quarterly financial and non- financial performance reporting. It is an assessment of the corporate performance of the targets and Key performance Indicators (KPIs) against the Top-layer Service Delivery Budget and Implementation Plan (SDBIP), Departmental (technical) scorecards and the Performance Agreements of the incumbents.

The report covers progress made with the actual implementation of the municipality's scorecard. Reporting is done at the corporate level against the Top-Layer SDBIP, Departmental (technical) scorecard and the Performance Agreements.

The reports primarily reflect on the quarterly targets and KPIs and focuses on performance against the *first* quarter targets and KPIs. Further it provides reasons for under performance in the previous quarter and informs on measures to be taken to address under performance in the following quarter.

1.1. The Executive Summary

This quarterly report is compiled in terms of MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations of 2011.

The first quarterly performance assessment has been scheduled for 23 October 2025.

The purpose of the review will be to:

1. To conduct and assess the *First (1st)* Quarter SDBIP Performance of the 2025/26 financial year.

2. To respond to measures intended to be taken to address under-performance.

The consolidated first quarterly performance report reflects the actual performance of the various departments in implementing the Technical SDBIPs and Top Layer SDBIP. The report takes stock that during the first quarter much has been achieved and performance in terms of service delivery can be estimated or rated averagely between 80% (for this quarter only). It should also be noted that there will not be adverse material variances in relation to budget performance.

It has been noted that the submission of reports and Portfolio of Evidence (P.o.E) by Senior Managers has improved but the institution is still having a challenge from complying with the approved Process Plan and the applicable legislative framework in this respect. This non-compliance will adversely affect our social contract we entered into with the community in the beginning of the financial year. It is the constitutional mandate that we remain accountable and responsive to the needs of the community. Therefore, it is incumbent upon all Senior Managers to improve the implementation of SBDIP of the council.

When submitting this report to the Internal Auditors it shall be accompanying by the individual analysis of departments.

1.2. Consolidated performance of the municipality in implementing the SDBIP

1.2.1 National KPA 1: Basic Service Delivery

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DTS01	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2026	N/A	Director: Technical Services	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	30/07/2025 26/08/2025 30/09/2025	None	N/A
DTS02	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2026	N/A	Director: Technical Services	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	15/08/2025	None	N/A
DTS03	Promote a participatory culture and good governance	Number of risk registers updated quarterly by end June 2026	N/A	Director: Technical Services	Attendance Register	OpEx	4	1	1	OpEx	10/07/2025	None	N/A
DTS04	Promote a participatory culture and good governance	Number of performance agreements of all municipal employees in the Department signed by end August 2025	N/A	Director: Technical Services	Signed Performance Agreements	OpEx	78	78	75	OpEx	Not achieved	Some Performance Agreements still under discussion	To follow-up on process during Q2
DTS05	Promote a participatory culture and good governance	Number of quarterly consolidated Circular 88 Reports for the Department submitted to the Performance Unit by end June 2026	N/A	Director: Technical Services	Acknowledgement of Receipt from PMS Unit	OpEx	4	1	1	OpEx	31/07/2025	None	N/A
DTS06	Promote a participatory culture and good	Number of monthly Audit Action Plan updates submitted to Internal Audit,	N/A	Director: Technical	Updated Audit Action Plan / Proof of	OpEx	6	0	0	N/A	Not Applicable	N/A	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	governance	within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2026		Services	Submission								
TL01 DTS07	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometers of 11kv lines to farms in Reivilo by end June 2026	1	Director: Technical Services	Completion Certificate	R4,000,000	2km	0km	0	R0	Project specification is being compiled	None	N/A
TL02 DTS08	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households electrified by end June 2025	1	Director: Technical Services	Completion Certificate	R1,508,782	260	0	0	R0	The progress is at 10%. The contractor has completed establishment and currently busy with medicals for general labours	N/A	N/A
TL03 DTS09	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of existing households in Reivilo provided with access to electricity by end June 2026	1	Director: Technical Services	Billing Report	OpEx	250	250	Jul: 301 Aug: 301 Sept: 301	OpEx	Achieved: 301	None	N/A
DTS10	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of air conditioners at Municipal buildings (Total R&M budget spent / Total approved budget x 100) by	N/A	Director: Technical Services	Expenditure Report	R6,300,000	90%	30%	14%	R693,765	Not achieved		

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		end June 2026											
DTS11	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of electricity network at Reivilo (Total R&M budget spent / Total approved budget x 100) by end June 2026	1	Director: Technical Services			90%	30%					
DTS12	Improve organisational cohesion and effectiveness	Number of monthly Commitment Registers submitted to the CFO by end June 2026	N/A	Manager PMU	Proof of submission	OpEx	12	3	3	OpEx	Achieved	None	N/A
TL04 DTS13	Build and strengthen the administrative, institutional and financial capabilities of the municipality	Percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP (Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects) x 100) by end June 2026	N/A	Director: Technical Services	Proof of Payment	R63,596,000	100%	25%	53%	R 32,222,158.59	Achieved	None	N/A
TL05 DTS14	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of solar high mast lights constructed in various villages by end March 2026	3, 5, 7, 8, 10, 11, 17, 18, 20, 21, 22	Director: Technical Services	Completion Certificate	R 3,960,000 R 3,000,000	24	0	0	R 793,396.33	The progress is at 18%. With the contractor currently busy with excavations and casting of concrete foundations	None	N/A
TL06 DTS15	Eradicate backlogs in order to improve access to services	Number of sport facilities completed in Modimong by	10	Director: Technical	Completion Certificate	R 7,000,000	1	0	0	R 2,348,918.86	The progress is at 75%. With the contractor currently busy roof works,	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
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	and ensure proper operations and maintenance	end June 2026		Services							boundary wall and awaiting the delivery of the artificial turf		
TL07 DTS16	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of sports facilities refurbished in Mokassa I and Sekhing by end June 2026	21, 24	Director: Technical Services	Completion Certificate	R 5,000,000	2	0	0	R 0	The progress is at 10%.The municipality is currently busy with clearing and grubbing and excavations for irrigation	None	N/A
TL08 DTS17	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of the access road constructions completed in Tlhapeng II by end June 2026	23	Director: Technical Services	Completion Certificate	R4,368,679	2km	0km	0	R 3,510,335.37	the progress is at 88%. The contractor is currently busy with installation of culverts, kerbing and paving	None	N/A
TL09 DTS18	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of kilometres of access road constructions completed in Matlhako II by end June 2026	5	Director: Technical Services	Progress Report	R 5,500,000	75%	0%	0	R 4,391,253.62	The progress is at 69%. With the contractor currently busy with kerbing and paving	None	N/A
TL10 DTS19	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of kilometres of access road constructions completed in Shaleng by end June 2026	22	Director: Technical Services	Progress Report	R 5,000,000	75%	0%	0	R 5,914,651.22	The progress is at 53% with the contractor currently busy with stabilisation of the base and kerbing	None	N/A
TL11 DTS20	Eradicate backlogs in order to improve access to services and ensure proper operations and	Percentage of kilometres of access road constructions completed in Majaneng by end June 2026	24	Director: Technical Services	Progress Report	R 5,226,023	75%	0%	0	R 4,969,271.68	The progress is at 50%. The contractor is currently busy stabilization	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	maintenance												
TL12 DTS21	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Seoding by end June 2026	24	Director: Technical Services	Completion Certificate	R3,987,850	2.26k m	2.26k m	2.26km	R 2,540,592.31	Achieved	None	N/A
TL13 DTS22	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of access road constructions completed in Vaaltyn by end June 2026	9	Director: Technical Services	Completion Certificate	R 5,309,852	2km	2km	0	R 3,266,749.27	The progress is 85%. The contractor is currently busy with paving and cleaning.	Break-down of machinery on site, Delay in delivery of material and late payment of general labour and sub-contractors	The contractor sourced new plant which is currently busy on site. Municipality intervened by paying of a cession for the material to be delivered
TL14 DTS23	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of kilometres of access road and storm water channel constructions completed in Khaukwe by end June 2026		Director: Technical Services	Progress Report	R 4,800,000	75%	0%	0	R 1,676,019.65	the progress is at 33% with the contractor currently busy with construction of the roadbed	None	N/A
TL15 DTS24	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of phase 2 Rietfontein Stormwater Hydrology studies completed by end June 2026	21	Director: Technical Services	Progress Report	R 4,854,659	75%	0%	0	R 2,810,970.29	The progress is at 36%. With the contractor currently busy blasting and stone pitching.	None	N/A
TL21 DTS25	Accelerate waste removal by providing waste removal in formal	Number of closures of the Interim Operational landfill sites in Pudimoe completed by end June	5	Director: Technical Services	Completion Certificate	R 5,159,135	1	0	0	R 0	The project is still at design and tender as we are currently waiting for approval from DEDECT to	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
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	areas	2026									commence with work		
DTS29	Create an environment that promotes development of local economy and facilitate job creation	Number of quarterly reports submitted to Portfolio on the implementation of EPWP and MLIP programmes by end June 2026	N/A	Manager: Roads & Storm Water	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DTS30	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of roads infrastructure network (Total R&M budget spent / Total approved budget X 100) by end June 2026	N/A	Manager: Roads & Storm Water	Expenditure Report	R 500,000	90%	30%	0%	R 0	RFQ submitted to SCM	We initially requested two-year contracts for supply and delivery, SCM advised the Unit to opt for RFQ.	Expedite procurement of goods and services.
TL16 DTS31	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of Tipper Trucks procured for the Roads and Storm Water Unit by end June 2026	N/A	Manager: Fleet	Delivery Note. Invoice	R1,600,000	1	0	0	N/A	Not Applicable	N/A	N/A
DTS32	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of storm water channels (Total R&M budget spent / Total approved budget X 100) by end June 2026	N/A	Manager: Roads & Storm Water	Expenditure Report	R 1,000,000	90%	0%	0%	R 0	RFQ submitted to SCM	We initially requested two-year contracts for supply and delivery, SCM advised the Unit to opt for RFQ.	Expedite procurement of goods and services.
TL17 DTS33	Eradicate backlogs in order to improve access to services and ensure proper operations and	Number of existing households in Reivilo and Boipelo provided with access to water by end	1	Director: Technical Services	Billing Report	OpEx	680	680	Jul: 680 Aug: 683 Sept: 694	OpEx	Achieved: 685	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	maintenance	June 2026											
DTS34	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of 10,000L JoJo tanks procured by end September 2026	N/A	Manager: Water & Sanitation	Delivery Note. Invoice	R100,000	5	5	0	R 0	Not achieved	Procurement will be done after Adjustment Budget due to Cost Containment	Revise target to Q3
TL18 DTS35	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of existing households in the proclaimed areas provided with access to sanitation by end June 2026	1, 5, 8	Director: Technical Services	Billing Report	OpEx	2,400	2,400	Jul: 2,446 Aug: 2,394 Sept: 2,554	OpEx	Achieved: 2,464	None	N/A
TL19 DTS36	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of Sewer Trucks procured for the Water and Sanitation Unit by end June 2025	N/A	Manager: Fleet	Delivery Note. Invoice	R1,600,000	1	0	0	N/A	Not Applicable	N/A	N/A
TL20 DTS37	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of mobile sewerage pumps procured by end June 2026	N/A	Manager: Water & Sanitation	Delivery Note. Invoice	R1,500,000	5	0	0	N/A	Not Applicable	N/A	N/A
DTS38	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on the maintenance of the water & sewer network (Total R&M budget spent / Total approved budget x	N/A	Manager: Water & Sanitation	Expenditure Report	R 1,500,000	90%	30%	17%	R256,874	Not achieved		
						R 1,500,000	90%	30%	12%	R185,770	Not achieved		

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		100) by end June 2026											
DTS39	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on progress made on rural water and sanitation projects (Projects implemented by DRSM) by end June 2026	N/A	Manager: Water & Sanitation	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DTS40	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the management of the Municipal Fleet and Workshop by end of June 2026	N/A	Manager: Fleet	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DTS41	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on maintaining the Municipal Fleet and Workshop (Total R&M budget spent / Total approved budget X 100) by end June 2026	N/A	Manager: Fleet	Expenditure Report	R3,600,000	75%	25%	0%	R0.00	Not achieved	Instead of using the vote for maintenance, fleet cards are being utilized for maintenance and fuel	
DTS42	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage of approved budget actually spent on wet fuel consumption of the Municipal Fleet and Workshop (Total wet fuel budget spent / Total approved budget X 100) by end June 2026	N/A	Manager: Fleet	Expenditure Report	R5,000,000	75%	25%	42%	R2,083,539.98	Achieved	None	N/A
DTS43	Eradicate backlogs in order to improve	Number of annual reports on safety checks	N/A	Manager: Fleet	Verification. Calibration	OpEx	1	0	0	N/A	Not Applicable	None	N/A

Technical Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	access to services and ensure proper operations and maintenance	conducted on all municipal mechanical equipment as prescribed by the OHS Act submitted to Portfolio by end June 2026			Reports								

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSS44	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2026	N/A	Director: Community Social Service	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	31/07/2025 28/08/2025 30/09/2025	None	N/A
DSS45	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2026	N/A	Director: Community Social Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	08/07/2025	None	N/A
DSS46	Promote a participatory culture and good governance	Number of quarterly risk registers updated by end June 2026	N/A	Director: Community Social Service	Attendance Register	OpEx	4	1	1	OpEx	10/07/2025	None	N/A
DSS47	Promote a participatory culture and good governance	Number of performance agreements of all municipal employees in the Department signed by end August 2025	N/A	Director: Community Social Service	Signed Performance Agreements	OpEx	96	96	80	OpEx	Not achieved	Some Performance Agreements still under discussion	To follow-up on process during Q2
DSS48	Promote a participatory culture and good	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end,	N/A	Director: Community Social Service	Updated Audit Action Plan / Proof of	OpEx	6	0	0	N/A	Not Applicable	N/A	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	governance	on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2026			Submission								
DSS49	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of reports submitted to Portfolio on maintenance at all municipal amenities end June 2026	N/A	Manager: Amenities	Portfolio Meeting Minutes. Attendance Register	R 1,200,000	4	1	1	R 131,900	08/07/2025	None	N/A
DSS50	Improve the culture of reading	Number of theme-based reading programmes conducted at various Municipal Libraries by end April 2026	N/A	Chief Librarian	Attendance Register. Feedback Report	R 86,000	1	0	3	R 52,250	National Book Week: 09/09/2025 Heritage Celebration: 22/09/2025 Senior Citizen Awareness: 30/09/2025	None	N/A
DSS51	Improve the culture of reading	Number of holiday programmes conducted at various Municipal Libraries by end December 2025	N/A	Chief Librarian	Attendance Register. Feedback Report		5	0	0	N/A	Not Applicable	N/A	N/A
DSS52	Improve the culture of reading	Number of reading / spelling bee programmes conducted as a sustainable programme by end June 2026	N/A	Chief Librarian	Attendance Register. Feedback Report		1	0	0	N/A	Not Applicable	N/A	N/A
DSS53	Promote literacy in communities through comprehensive Library Services	Number of reports submitted to Portfolio on all library services at all municipal libraries end June 2026	N/A	Chief Librarian	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	08/07/2025	None	N/A

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL22 DSS54	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of existing households in proclaimed areas provided with access to weekly refuse removal by end June 2026	N/A	Director: Community Services	Billing Report	OpEx	2,400	2,400	Jul: 2,647 Aug: 2,646 Sept: 2,676	OpEx	Achieved: 2,656	None	N/A
DSS55	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of transfer stations at Pudimoe completed by end June 2026	5	Manager: Environmental	Completion Certificate	R750,000	1	0	0	R 0	Awaiting SCM processes to unfold	N/A	N/A
DSS56	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number of Slashers procured for Parks Unit by end June 2026	N/A	Manager: Environmental	Delivery Note. Invoice	R300,000	2	0	0	R 0	Awaiting SCM processes to unfold	N/A	N/A
DSS57	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of Tractors procured for the Parks Unit by end June 2026	N/A	Manager: Environmental	Delivery Note. Invoice	R500,000	1	0	0	R 0	Awaiting SCM processes to unfold	N/A	N/A
DSS58	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of 4 x 4 Double Cab LDVs for the Parks Unit by end June 2026	N/A	Manager: Environmental	Delivery Note. Invoice	R700,000	1	0	0	R 0	Awaiting SCM processes to unfold	N/A	N/A
DSS59	To maintain municipal amenities and public areas to	Percentage of approved budget spent on park maintenance measured as	N/A	Manager: Environmental	Expenditure Report	R 400,000	100%	25%					

Community Social Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	promote a safe and healthy environment	(Total budget spent / Total approved budget x 100) by end June 2026											
DSS60	To maintain municipal amenities and public areas to promote a safe and healthy environment	Number trees supplied to all Wards during National Arbour Week by end September 2025	N/A	Manager: Environmental	Receipt Register. Invoice	R 70,000	140	140	500	R 0	DFFE donated 500 indigenous trees to the Municipality	None	N/A
TL23 DSS61	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of temporary residential units provided in various wards by end March 2026	N/A	Director Community Services	Inspection Memorandums	R 2,000,000	40	15	0	R 0	18 TRUs currently under construction	Delayed SCM processes	To follow-up for fast-tracking in Q2
DSS62	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly Disaster Awareness Campaigns: Disaster Risk Reduction by end June 2026	N/A	Disaster Coordinator	Attendance Register	OpEx	4	1	2	OpEx	Manthe Village: 16/09/2025 Sekhing Village: 18/09/2025	None	N/A
DSS63	To coordinate all disaster related incidents within the jurisdiction of the municipality	Number of quarterly reports on all disaster related incidents submitted to Portfolio by end June 2026	N/A	Disaster Coordinator	Portfolio Meeting Minutes / Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP64	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2026	N/A	Director: Spatial Planning & Human Settlement	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	08/08/2025 04/09/2025 04/10/2025	None	N/A
DPS65	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2026	N/A	Director: Spatial Planning & Human Settlement	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	07/10/2025	None	N/A
DSP66	Promote a participatory culture and good governance	Number of risk registers updated by end June 2026	N/A	Director: Spatial Planning & Human Settlement	Attendance Register	OpEx	4	1	1	OpEx	10/07/2025	None	N/A
DSP67	Promote a participatory culture and good governance	Number of performance agreements of all municipal employees in the Department signed by end August 2025	N/A	Director: Spatial Planning & Human Settlement	Signed Performance Agreements	OpEx	13	13	13	OpEx	Achieved	None	N/A
DSP68	Promote a participatory culture and good governance	Number of quarterly consolidated Circular 88 Reports for the Department submitted to the Performance Unit by end June 2026	N/A	Director: Spatial Planning & Human Settlement	Acknowledgement of Receipt from PMS Unit	OpEx	4	1	1	OpEx	31/07/2025	None	N/A
DPS69	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is	N/A	Director: Spatial Planning & Human Settlement	Updated Audit Action Plan. Proof of Submission	OpEx	6	0	0	N/A	Not Applicable	N/A	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		responsible by end June 2026											
DPS70	Promote a participatory culture and good governance	Number of IDP Process Plans for (y+1) submitted to Council for approval by end August 2025	N/A	Manager: IDP	IDP Process Plan. Council Minutes	OpEx	1	1	1	OpEx	CR15-2025/26 of 29/08/2025	None	N/A
DPS71	Promote a participatory culture and good governance	Number of Consolidated CBP Input Sections in the draft IDP for (y+1) by the end of March 2026	N/A	Manager: IDP	Consolidated CBP Report	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DPS72	Promote a participatory culture and good governance	Number of IDP Rep forum meetings held by early May 2026	N/A	Manager: IDP	Attendance Register	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DPS73	Promote a participatory culture and good governance	Number of draft IDP Documents for (y+1) tabled to Council by the end of March 2026	N/A	Manager: IDP	Draft IDP. Council Resolution	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DPS74	Promote a participatory culture and good governance	Number of IDP/Budget Road shows held for the (y0) during May 2026	N/A	Manager: IDP	Attendance Registers / CD of Radio	R 500,000	5	0	0	N/A	Not Applicable	N/A	N/A
TL42 DSP75	Promote a participatory culture and good governance	Number of Final IDP Documents for (y+1) tabled to Council by the end May (y0) 2026	N/A	Director Spatial Planning & Human Settlement	Council Resolution. Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DSP76	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the Spatial Development Framework review by end June 2026	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Spatial Development	OpEx	4	1	1	OpEx	The unit had a meeting with the service provider on 21/08/2025 to follow up on the progress with the new director, and a PSC meeting	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
					Review						was held on 03/09/2025 to finalise the report		
DPS77	Promote a comprehensive management of all land development activities	Number of feasibility studies completed for an alternative access road into Taung by end June 2026	5	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R660,000	4	1	1	R0	The study is complete with recommendation to start with Phase 1 Khibitshwane route, Infrastructure department will do the road designs, while the unit does the EIA and land acquisition	None	N/A
DSP78	Promote a comprehensive management of all land development activities	Number of quarterly reports on the implementation of SPLUMA submitted to Portfolio by end June 2026	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	R150,000	4	1	1	R0	Achieved	The unit did not have an MPT during Q1	N/A
DSP79	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on the identification of new graveyard sites by end June 2026	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	The unit had a follow-up meeting with the service provider on 30/09/2025 where they gave progress of the project and also submitted the Rezoning and Subdivision application, which was received, and an acknowledgement letter was given in terms of Section 93 of the By-Law	N/A	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DSP80	Promote a comprehensive management of all land development activities	Number of reports submitted to Portfolio on the formalisation of Ext 4 and 5 in Taung by end June 2026	8, 13	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register. Environmental Impact Assessment	OpEx	4	1	1	0	The service provider is on Phase 2 and Phase 3 of the project and just completed the Land Survey of the site, the unit had a meeting on 15/08/2025 with the service provider. The service provider is busy with the Land use application which will be submitted in October	N/A	N/A
DSP81	Promoting security of land tenure	Number of quarterly progress reports on properties registered with the Deeds Office submitted to Portfolio by end June 2026	1, 5, 11	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	0	The appointed conveyancers are currently busy with the transfers	N/A	N/A
DSP82	Promote a comprehensive management of all land development activities	Number of quarterly reports submitted to Portfolio on town planning land development applications by end June 2026	N/A	Town Planning Manager	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	0	The unit received 2 Land use application during Q1 for Simultaneous Rezoning and Subdivision and Simultaneous subdivision and Removal of Restrictive conditions	N/A	N/A
DSP83	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on Building plan assessments by end June 2026	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DPS84	Promote compliance with National Building regulations	Number of quarterly reports submitted to Portfolio on the inspection conducted of buildings under construction by end June 2026	N/A	Chief Building Inspector	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	N/A	N/A
DSP85	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports submitted to Portfolio on the implementation of low-cost housing projects by LGHS in GTLM by end June 2026	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DSP86	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the Housing Accreditation progress in GTLM by end June 2026	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DSP87	Promote integrated human settlements	Number of quarterly reports submitted to Portfolio on the facilitation of the Geotechnical Study Reports for the Low-Cost housing projects by the LGHS in GTLM by end June 2026	N/A	Manager: Housing	Portfolio Meeting Minutes. Attendance Register	DLG & HS	4	1	1	OpEx	Achieved	None	N/A
DSP88	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of housing consumer awareness campaigns hosted by end June 2026	6, 8, 9, 15 & 16	Manager: Housing	Attendance Register	OpEx	4	1	1	OpEx	16/09/2025: Manthe Village 17/09/2025: ChiefsCourt Village 18/09/2025: Sekhing Village 19/09/2025: Reivilo	None	N/A
DSP89	Promote integrated	Number of quarterly reconciliation reports	N/A	Manager:	Portfolio Meeting Minutes.	OpEx	4	1	1	OpEx	Achieved	None	N/A

Spatial Planning and Human Settlement									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	human settlements	submitted to Portfolio on leased municipal rental properties leased by end June 2026		Housing	Attendance Register								

1.2.2. National KPA 2: Municipal Transformation and Institutional Development

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS95	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2026	N/A	Director: Corporate Service	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	14/07/2025 27/08/2025 30/09/2025	None	N/A
DCS96	Promote a participatory culture and good governance	Number of quarterly reports submitted to Portfolio on the implementation of Council Resolutions by end June 2026	N/A	Director: Corporate Service	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	29/07/2025	None	N/A
TL41 DCS97	Improve organisational cohesion and effectiveness	Number of modular office block procured by end December 2026	N/A	Director Corporate Services	Completion Certificate	R1,500,000	1	0	0	N/A	Not Applicable	N/A	N/A
DCS98	Promote a participatory culture and good governance	Number of risk registers updated by end June 2026	N/A	Director: Corporate Service	Attendance Register	OpEx	4	1	1	OpEx	10/07/2025	None	N/A
DCS99	Improve organisational cohesion and effectiveness	Number of performance agreements of all municipal employees in the Department signed by end August 2025	N/A	Director: Corporate Service	Signed Performance Agreements	OpEx	41	41	27	OpEx	Not achieved	Some Performance Agreements still under discussion	To follow-up on process during Q2
DCS100	Promote a participatory culture and good governance	Number of quarterly consolidated Circular 88 Reports for the Department submitted to the Performance Unit by end June 2026	N/A	Director: Corporate Service	Acknowledgement of Receipt from PMS Unit	OpEx	4	1	1	OpEx	31/07/2025	None	N/A
DCS101	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the	N/A	Director: Corporate Service	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	N/A	Not Applicable	N/A	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by end June 2026											
DCS102	Promote a participatory culture and good governance	Number of monthly reports received from the Office of the Speaker on the sitting of 24 Ward Committees by end June 2026	N/A	Manager: Administration	Office of the Speaker Monthly Reports	R 2,600,000	12	3	3	R 1,013,000	Achieved	None	N/a
DCS103	Promote a participatory culture and good governance	Number of quarterly Statutory ExCo meetings arranged in accordance with the Structures Act by end June 2026	N/A	Manager: Administration	ExCo Agenda. Meeting Minutes	R 250,000	4	1	1	R 56,355	Special ExCo: 13/08/2025, 09/09/2025 Statutory ExCo: 22/08/2025	None	N/A
DCS104	Promote a participatory culture and good governance	Number of quarterly Statutory Council meetings arranged in accordance with the Structures Act by end June 2026	N/A	Manager: Administration	Council Agenda. Meeting Minutes		4	1	1		Special Council: 15/07/2025 31/07/2025 15/08/2025 29/08/2025 Statutory Council: 10/09/2025	None	N/A
DCS105	Promote a participatory culture and good governance	Number of Automated Records Management Systems procured by end September 2025	N/A	Manager: Administration	Proof of Payment / Service Level Agreement	R 500,000	1	1	0	R 0	Not Achieved	Records management system is not in place	Still in search of a service provider for electronic management system
DCS106	Improve organisational cohesion and effectiveness	Percentage of the municipal budget actually spent on procuring office furniture measured as (Total actual furniture expenditure / Total	N/A	Manager: Administration	Delivery note. Invoice	R900,000	90%	0%	0	N/A	Not Applicable	N/A	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		operational budget x 100%) by end March 2026											
TL24 DCS107	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal officials by end April 2026	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results	R 1,300,000	10	2	4		Plumber Trade Test, Bricklayer Trade Test, AFS Training, Risk Management Training	None	N/A
TL25 DCS108	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal Councillors by end April 2026	N/A	Director: Corporate Service	Proof of Registration / Attendance Register / Results		5	1	2		Achieved	None	N/A
TL26 DCS109	Improve organisational cohesion and effectiveness	Percentage of the municipal budget actually spent on implementing its workplace skills plan measured as (Total Actual Training Expenditure/ Total Operational Budget) x100) by end June 2026	N/A	Director: Corporate Service	Expenditure Report		90%	30%	10%		Not achieved	Payments are pending	Pay for the outstanding officials in Q2
DCS110	Improve organisational cohesion and effectiveness	Number of quarterly Integrated Training Report to Portfolio Committee by end June 2026		Skills Development Facilitator	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DCS111	Improve organisational cohesion and effectiveness	Number of Training and Employment Equity Committee meetings facilitated by end June 2026	N/A	Skills Development Facilitator	Meeting Minutes. Attendance Register	OpEx	4	1	0	OpEx	Not achieved		Induction Meeting scheduled for 01/10/2025
DCS112	Improve organisational cohesion and	Number of works integrated opportunities of experiential learners facilitated by end	All	Skills Development Facilitator	Attendance Register	OpEx	6	6	6	OpEx	Achieved	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness	June 2026											
DCS113	Improve organisational cohesion and effectiveness	Workplace Skills Plan developed and submitted to LGSETA by the end of April 2026	N/A	Skills Development Facilitator	Acknowledgement Letter from LGSETA	OpEx	1	0	0	N/A	Not Applicable	None	N/A
DCS114	Improve organisational cohesion and effectiveness	Progress report on Employee Equity submitted to Department of Labour by 15 January 2026	N/A	Skills Development Facilitator	Acknowledgment Letter from DoL	OpEx	1	0	0	N/A	Not Applicable	None	N/A
DCS115	Improve organisational cohesion and effectiveness	Number of Work Study Analysis conducted by end December 2025	N/A	Skills Development Facilitator	Work Study Analysis Report	R 500,000	1	0	0	N/A	Not Applicable	None	N/A
DCS116	Improve organisational cohesion and effectiveness	Number of quarterly reports submitted to Portfolio on the status of litigations by and against GTLM by end June 2026	N/A	Manager: Legal Service	Portfolio Meeting Minutes. Attendance Register	R 2,000,000	4	1	1	OpEx	29/07/2025	None	N/A
TL27 DCS117	Improve organisational cohesion and effectiveness	Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end March 2026	N/A	Director: Corporate Service	Appointment Letters	OpEx	3	1	0	OpEx	Not achieved	Recruitment process underway	To be achieved in the next quarter
DCS118	Improve organisational cohesion and effectiveness	Number of vacant funded position filled by June 2026	N/A	Manager: Human Resource	Appointment Letters	OpEx	10	3	2	OpEx	Coordinator Agriculture & Fresh Produce Market, Water Truck Driver	Recruitment process underway	To be achieved in the next quarter

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS119	Improve organisational cohesion and effectiveness	Number of Employee Assistance interventions facilitated by end June 2026	N/A	Manager: Human Resource	Assessment Reports / Attendance Register	R 200,000	4	1	2	OpEx	EVP Session 02/07/2025	None	N/A
DCS120	Improve organisational cohesion and effectiveness	Number of quarterly reports on the status of disciplinary hearings submitted to Portfolio by end June 2026	N/A	Manager: Human Resource	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	29/07/2025	None	N/A
DCS121	Improve organisational cohesion and effectiveness	Number of quarterly Local Labour Forum meetings facilitated by end June 2026	N/A	Manager: Human Resource	Attendance Register. Meeting Minutes	OpEx	4	1	1	OpEx	09/07/2025	None	N/A
DCS122	Improve organisational cohesion and effectiveness	Number of Workmen's Compensation Reports submitted to the DoL by end June 2026	N/A	OHS	Proof of Payment / Assessment Report	R 835,200	1	0	0	N/A	Not Applicable	N/A	N/A
DCS123	Improve organisational cohesion and effectiveness	Number of quarterly security reports submitted to Portfolio by end June 2026	N/A	Manager Administration	Portfolio Meeting Minutes. Attendance Register	R 31,000,000	4	1	1	OpEx	Achieved	None	N/A
DCS124	Improve organisational cohesion and effectiveness	Number of quarterly Occupational Health Safety meetings facilitated by end June 2026	N/A	OHS	Meeting Minutes. Attendance Register	OpEx	4	1	3	R 0	24/07/2025 21/08/2025 16/09/2025	None	N/A
DCS125	Improve organisational cohesion and effectiveness	Number of quarterly inspections conducted for Occupational Health Safety compliance by end June 2026	N/A	OHS	OHS Report	R 400,000	4	1	1	OpEx	Achieved	None	N/A

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS126	Improve organisational cohesion and effectiveness	Number of bi-annual Health and Safety Risk Assessments conducted by end June 2026	N/A	OHS	Risk Assessment Report	OpEx	2	1	1	OpEx	Achieved	None	N/A
DCS127	Improve organisational cohesion and effectiveness	Number of annual medical surveillance conducted on employees by end August 2025	N/A	OHS	Medical Assessment Report	R 600,000	150	150	156	OpEx	Achieved	None	N/A
DCS128	Improve organisational cohesion and effectiveness	Percentage of approved budget spent protective clothing measured as (Total budget spent/ Total approved budget X 100) by end June 2026	N/A	OHS	Expenditure Report	R 1,500,000	100%	30%	35%	R 524,050	Achieved	None	N/A
DCS129	Promote a participatory culture and good governance	MPAC Annual Work Plan Program Submitted to Council for approval by end June 2026	N/A	MPAC Researcher	Work Plan Program. Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DCS130	Promote a participatory culture and good governance	Number of public hearing meetings conducted on the (y-1) Annual Reports by end February 2026	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	R 200,000	1	0	0	N/A	Not Applicable	N/A	N/A
TL43 DCS131	Promote a participatory culture and good governance	Number of Oversight Reports on the (y-1) Annual Reports submitted to Council by end March 2026	N/A	Director Corporate Services	Oversight Report. Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DCS132	Promote a participatory culture and good governance	Number of monthly MPAC meetings held by end June 2026	N/A	MPAC Researcher	Attendance Register. Meeting Minutes	OpEx	12	3	2	OpEx	22/07/2027 19/08/2025	17/09/2025 meeting could not go on due to reports not received	To convene meeting as soon as requested information is received

Corporate Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DCS133	Promote a participatory culture and good governance	Number of quarterly progress report on all Council referrals and investigations conducted by MPAC submitted to Council by end June 2026	N/A	MPAC Researcher	Council Minutes	OpEx	4	1	0	OpEx	Not achieved	Report awaits next Council sitting	MPAC sat after the council sitting
DCS134	To maintain a reliable ICT infrastructure and render effective end-user support	Number of quarterly reports submitted to Portfolio on the IT status and activities of the municipality by end June 2026	N/A	Manager: IT	Signed Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	31/07/2025 29/08/2025 30/09/2025	None	N/A
DCS135	To maintain a reliable ICT infrastructure and render effective end-user support	Number of municipal office network and telephone infrastructures upgraded by end June 2026	N/A	Manager: IT	ICT Report	R2,500,000	1	0	0	N/A	SCM processes in progress	N/A	N/A
DCS136	To maintain a reliable ICT infrastructure and render effective end-user support	Number of CCTV systems installed at various municipal buildings by end June 2026	N/A	Manager: IT	Completion Certificate	R450,000	1	0	0	N/A	SCM processes in progress	N/A	N/A
DCS137	To maintain a reliable ICT infrastructure and render effective end-user support	Percentage of approved budget spent on computer equipment measured as (Total budget spent / Total approved budget x 100) by end June 2026	N/A	Manager: IT	Expenditure Report	R 800,000	100%	25%	0%	R 0	Not achieved	SCM processes in progress	To follow-up with SCM

1.2.3. National KPA 3: Local Economic Development

									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL28 DTS26	Create an environment that promotes development of local economy and facilitate job creation	Number of temporary jobs created through local procurement projects by end June 2026	N/A	Director: Technical Services	Temporary Employment Contracts	OpEx	100	25	37	OpEx	Mathhako I Access Road	None	N/A
TL29 DTS27	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through EPWP by end June 2026	N/A	Director: Technical Services	Temporary Employment Contracts	R 1,842,000	40	15	28	R665 960.00	1. Patrollers: $47 \times 65 / 230 = 13.28$ 2. Admin: $1 \times 65 / 230 = 0.28$ 3. LED: $11 \times 65 / 230 = 3.10$ 4. R & S: $21 \times 65 / 230 = 5.93$ 5. Veg. Control: $10 \times 65 / 230 = 2.82$ $10 \times 44 / 230 = 1.91$ Total: 27.32	None	N/A
TL30 DTS28	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through MLIP by end June 2026	N/A	Director: Technical Services	Temporary Employment Contracts	R 4,246,036	80	30	31	R 954,575	1. Electrical: $5 \times 65 / 230 = 1.41$ 2. Taung W & S: $6 \times 65 / 230 = 1.7$ 3. Reivilo R & S: $10 \times 65 / 230 = 2.82$ 4. Pudimoe R & S: $10 \times 65 / 230 = 2.82$ 5. Taung R & S: $19 \times 65 / 230 = 5.37$ 6. Water meter: $5 \times 65 / 230 = 1.41$ 7. Taung refuse: $15 \times 65 / 230 = 4.23$ 8. Reivilo refuse: $10 \times 65 / 230 = 2.82$ 9. Pudimoe refuse: $5 \times 65 / 230 = 1.41$ 10. Litter picking:	None	N/A

									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											6 x 65 / 230 = 1.7 11. Cleaners: 8 x 65 / 230 = 2.26 3 x 42 / 230 = 0.55 12. Cleaning Kolong river: 10 x 65 / 230 = 2.82 2 x 42 / 230 = 0.36 Total: 31.68		
DSP90	Create an environment that promotes development of local economy and facilitate job creation	Number of LED Forums meetings held by end June 2026	N/A	Manager: LED	Meeting Minutes / Attendance Register	OpEx	4	1	1	OpEx	19/09/2025	None	N/A
DSP91	Create an environment that promotes development of local economy and facilitate job creation	Number of SMMEs and Cooperatives supported through skills development by end March 2026	N/A	Manager: LED	Attendance Register	R 1,500,000	100	35	41	OpEx	Medium, Small, Micro Enterprises Workshop 28/08/2025	None	N/A
DSP92	Create an environment that promotes development of local economy and facilitate job creation	Number of Cooperatives in GTLM supported with Business Equipment by end June 2026	N/A	Manager: LED	Delivery Note / Invoices		24	6	0	R 0	Not achieved	Delay in sitting of LED Evaluation Committee and Adjudication Committee	LED Evaluation scheduled for 08/10/2025 and Adjudication on 14/10/2025
DSP93	Create an environment that promotes development of local economy and facilitate job creation	Number of value adding megaprojects supported in the municipality by end June 2026	N/A	Manager: LED	Delivery Note / Invoices		1	0	0	R 0	LED Evaluation and Adjudication process started. Scheduled for mid-October 2025	N/A	N/A
DSP94	To promote and unlock tourism development potential to ensure a	Number of Tourism events held by end December 2025	N/A	Manager: LED	Attendance Register	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A

									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	preferred tourism destination status												

1.2.4. National KPA 4: Municipal Financial Viability and Management

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS138	Improve organisational cohesion and effectiveness	Number of monthly departmental management meetings held by end June 2026	N/A	Chief Financial Officer	Meeting Minutes. Attendance Register	OpEx	12	3	3	OpEx	11/07/2025 25/08/2025 08/09/2025	None	N/A
DFS139	Promote a participatory culture and good governance	Number of quarterly reports submitted to Council on the implementation of Council Resolutions by end June 2026	N/A	Chief Financial Officer	Resolution Matrix	OpEx	4	1	1	OpEx	10/09/2025	None	N/A
DFS140	Promote a participatory culture and good governance	Number of risk registers updated by end June 2026	N/A	Chief Financial Officer	Attendance Register	OpEx	4	1	1	OpEx	10/07/2025	None	N/A
DFS141	Promote a participatory culture and good governance	Number of performance agreements of all municipal employees in the Department signed by end August 2025	N/A	Chief Financial Officer	Signed Performance Agreements	OpEx	38	38	29	OpEx	Not achieved	Some Performance Agreements still under discussion	To follow-up on process during Q2
DFS142	Promote a participatory culture and good governance	Number of quarterly consolidated Circular 88 Reports for the Department submitted to the Performance Unit by end June 2026	N/A	Chief Financial Officer	Acknowledgement of Receipt from PMS Unit	OpEx	4	1	1	OpEx	31/07/2025	None	N/A
DFS143	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of bi-annual Budget Steering Committee meetings held by end June 2026	N/A	Chief Financial Officer	Attendance Register. Minutes	OpEx	2	0	0	N/A	Not Applicable	N/A	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
TL31 DFS144	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of the (y-1) Annual Financial Statements submitted to AGSA by 31 August 2025	N/A	Chief Financial Officer	Acknowledgement of Receipt	OpEx	1	1	1	OpEx	31/08/2025	N/A	N/A
TL32 DFS145	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Financial viability measured in terms of the available cash to cover fixed operating expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2025	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	1.5	0	0	N/A	Not Applicable	N/A	N/A
TL33 DFS146	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2025	N/A	Chief Financial Officer	Annual Financial Statement	OpEx	2.1	0	0	N/A	Not Applicable	N/A	N/A
DFS147	Promote a participatory culture and good governance	Number of monthly Audit Action Plan updates submitted to Internal Audit, within 7 days after month-end, on the corrective actions implemented to address the matters raised in the management letter of the AG for which the department is responsible by	N/A	Chief Financial Officer	Updated Audit Action Plan / Proof of Submission	OpEx	6	0	0	N/A	Not Applicable	N/A	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
		end June 2026											
TL34 DFS148	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of the (y0) adjusted Budgets submitted to Council for approval by end February 2026	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
TL35 DFS149	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of the (y+1) Annual Budgets submitted to Council by 31 May 2026	N/A	Chief Financial Officer	Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DFS150	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of legislative required Budget implementation policies reviewed and submitted to Council by end May 2026	N/A	Manager: Budget	Council Minutes	OpEx	2	0	0	N/A	Not Applicable	N/A	N/A
DFS151	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly MFMA Section 71 reports with actual revenue and expenditure against the approved budget submitted to Provincial Treasury by end June 2026	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS152	To improve overall financial management	Number of quarterly MFMA Section 52 reports submitted	N/A	Manager:	Acknowledgement	OpEx	4	1	1	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	in the municipality by developing and implementing appropriate systems and controls	to Provincial Treasury by end June 2026		Budget	of Receipt								
DFS153	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly MFMA Section 11 reports submitted to Provincial Treasury by end June 2026	N/A	Manager: Budget	Acknowledgement of Receipt	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS154	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of payroll submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS155	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of grants submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Budget	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
TL36 DFS156	Eradicate backlogs in order to improve access to services and ensure proper operations and	Number of indigent households that received free basic electricity in GTLM by end June 2026	N/A	Chief Financial Officer	Expenditure Report	OpEx	4,500	4,500	01 - 4,704 02 - 4,816 03 - 4,617	OpEx	Achieved: 4,712	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	maintenance												
TL37 DFS157	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic water in GTLM by end June 2026	N/A	Chief Financial Officer	Expenditure Report	OpEx	20	20	01 - 25 02 - 23 03 - 28	OpEx	Achieved: 25	None	N/A
TL38 DFS158	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic sanitation in GTLM by end June 2026	N/A	Chief Financial Officer	Expenditure Report	OpEx	220	220	01 - 235 02 - 239 03 - 262	OpEx	Achieved: 245	None	N/A
TL39 DFS159	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received free basic refuse removal in GTLM by end June 2026	N/A	Chief Financial Officer	Expenditure Report	OpEx	220	220	01 - 258 02 - 278 03 - 293	OpEx	Achieved: 276	None	N/A
TL40 DFS160	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of indigent households that received monthly rebates on property rates in GTLM by end June 2026	N/A	Chief Financial Officer	Expenditure Reports	OpEx	220	220	01 - 54 02 - 58 03 - 58	OpEx	Not Achieved: 56	House Values of Indigents is low, therefor there is no levy when it comes to the Additional FBS subsidy for Rates	Adjust target during revision
DFS161	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of indigent households in Reivilo, Taung and Pudimoe registered on financial system by end June 2026	1, 5, 8	Manager: FBS	Updated Indigent Register	OpEx	240	60	293	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS162	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of indigent households in rural areas registered by end June 2026	N/A	Manager: FBS	Updated Indigent Register	OpEx	10,000	2,500	6,089	OpEx	Achieved	None	N/A
DFS163	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of monthly collection rate indicating billing versus actual money received by end June 2026	N/A	Manager: Revenue	Cash-flow Report	OpEx	68%	68%	19%	OpEx	Target to be reached in June 2026	Government Departments Rates outstanding	Follow up on Invoices submitted to Dept Public Works
DFS164	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on actions taken against rates and services defaulters by end June 2026	N/A	Manager: Revenue	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS165	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of revenue submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Revenue	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS166	To improve overall financial management	Number of monthly reconciliations of receivables	N/A	Manager:	Signed off	OpEx	12	3	3	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	in the municipality by developing and implementing appropriate systems and controls	submitted to the Chief Financial Officer by end June 2026		Revenue	reconciliation								
DFS167	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on Municipal Insurance Claims inured by end June 2026	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	R 2,000,000	4	1	1	OpEx	Awaiting Insurance to resolve all claims outstanding	None	N/A
DFS168	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reviews of Fixed Assets Register by end June 2026	N/A	Manager: Assets	Signed-off Report	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS169	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly Asset Reconciliation reports submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Assets	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS170	To improve overall financial management in the municipality by developing and implementing appropriate systems	Number of quarterly reports submitted to Portfolio on verification of movable assets by end June 2026	N/A	Manager: Assets	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	and controls												
DFS171	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of property, plant and equipment submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Assets	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS172	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of quarterly reports submitted to Portfolio on the implementation of SCM Policy by end June 2026	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Meeting scheduled for 16/10/2025	None	Meeting are only held after the 15th of every month. After submission of S57 reports to Treasury
DFS173	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	% of local SMME development supported by awarding 30% total value of contracts (Bids awarded to Local SMME/ Total bids awarded) x 100) by end June 2026	N/A	Manager: SCM	Signed-off Calculations	OpEx	30%	30%	0%	OpEx	Not achieved	Tenders advertised with high criteria local service providers did not apply	None
DFS174	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of days taken to appoint service providers on all tenders advertised by end June 2026	N/A	Manager: SCM	Signed-off Report	OpEx	40 days	40 days	10	OpEx	Achieved	None	N/A
DFS175	To improve overall financial management	Number of quarterly reports submitted to Portfolio on	N/A	Manager: SCM	Portfolio Meeting Minutes.	OpEx	4	1	1	OpEx	Achieved	Meeting Scheduled for	Meetings are only held after the 15th

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	in the municipality by developing and implementing appropriate systems and controls	contract awarded and signed above the prescribed amount by end June 2026			Attendance Register							16 Oct 2025	of every month. After submission of S57 reports to treasury
DFS176	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly inventory verification reports submitted to the Chief Financial Officer by end June 2026	N/A	Manager: SCM	Signed-off Reports / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS177	Improve organisational cohesion and effectiveness	Number of quarterly reports submitted to Portfolio on the management of contracts across the Municipality by end June 2026	N/A	Manager: SCM	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A
DFS178	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of inventory submitted to the Chief Financial Officer by end June 2026	N/A	Manager: SCM	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS179	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Percentage of creditors paid within 30 days as required by MFMA (Total payment made/ Total invoices submitted) x 100) by end June 2026	N/A	Manager: Expenditure	Age Analysis Report	OpEx	100%	100%	100%	OpEx	Achieved	None	N/A

Financial Services									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DFS180	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly VAT reconciliations reports submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Expenditure	VAT Report / Acknowledgement of Receipt	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS181	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of reconciliations of the investments register completed by end June 2026	N/A	Manager: Expenditure	Investment Register	OpEx	12	3	3	OpEx	Achieved	None	N/A
DFS182	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of monthly reconciliations of cash and cash equivalents submitted to the Chief Financial Officer by end June 2026	N/A	Manager: Expenditure	Signed off reconciliation	OpEx	12	3	3	OpEx	Achieved	None	N/A

1.2.5. National KPA 5: Good Governance and Public Participation

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM183	Improve organisational cohesion and effectiveness	Number of performance agreements (y0) of Section 56/57 Managers signed by end July 2025	N/A	Manager: Performance	Signed Performance Agreements	OpEx	6	6	6	OpEx	Achieved	None	N/A
DMM184	Improve organisational cohesion and effectiveness	Number of performance agreements (y0) of all municipal employees in the Office of the Municipal Manager signed by end August 2025	N/A	Manager: Performance	Signed Performance Agreements	OpEx	11	11	11	OpEx	Achieved	None	N/A
DMM185	Improve organisational cohesion and effectiveness	Number of draft (y-1) Annual Performance Reports submitted to the AG in terms of Section 46 of the MSA by 31 August 2025	N/A	Manager: Performance	Acknowledgement of Receipt / Attendance Register / Proof of Submission	OpEx	1	1	1	OpEx	31/08/2025	None	N/A
DMM186	Improve organisational cohesion and effectiveness	Number of annual formal performance evaluations (y-1) of the Municipal Manager and Directors conducted by end October 2025	N/A	Manager: Performance	Evaluation Report	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DMM187	Improve organisational cohesion and effectiveness	Number of annual formal performance evaluations (y-1) of all municipal employees conducted by end October 2025	N/A	Manager: Performance	Evaluation Report	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
TL44 DMM188	Promote a participatory culture and good governance	Number of (y-1) draft Annual Reports submitted to Council by end January 2026	N/A	Municipal Manager	Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
TL45 DMM189	To improve overall financial management in the municipality by developing and implementing appropriate systems and controls	Number of the (y0) mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2026	N/A	Municipal Manager	Acknowledgement of Receipt / Signed Report	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DMM190	Improve organisational cohesion and effectiveness	Number of annual (y0) Strategic Planning coordinated by end February 2026	N/A	Manager: Performance	Attendance Registers	R 200,000	1	0	0	N/A	Not Applicable	N/A	N/A
DMM191	Improve organisational cohesion and effectiveness	Number of Performance frameworks reviewed and submitted to Council by end May 2026	N/A	Manager: Performance	Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DMM192	Improve organisational cohesion and effectiveness	Number of (y+1) Top Layer SDBIP's submitted to the Mayor within 28 days after the approval of the final Budget	N/A	Manager: Performance	Acknowledgement of Receipt / Signed SDBIP	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DMM193	Improve organisational cohesion and effectiveness	Number of quarterly performance reports in terms of the Top Layer SDBIP submitted to Portfolio by end June 2026	N/A	Manager: Performance	Portfolio Meeting Minutes. Attendance Register	OpEx	4	1	1	OpEx	21/08/2028	None	N/A
DMM194	Improve organisational cohesion and effectiveness	Number of (y+1) Technical SDBIP's submitted to the Municipal Manager by 30 June 2026	N/A	Manager: Performance	Acknowledgement of Receipt / Signed SDBIP	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DMM195	Improve organisational cohesion and	Number of quarterly consolidated Circular 88	N/A	Manager:	Proof of	OpEx	4	1	1	OpEx	Achieved	None	N/A

Office of the Municipal Manager – Performance Management									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	effectiveness	Reports submitted to NWPT and CoGTA by end June 2026		Performance	Submission								
DMM196	Promote a participatory culture and good governance	Number of risk registers updated by end June 2026	N/A	Manager: Performance	Attendance Register	OpEx	4	1	1	OpEx	10/07/2025	None	N/A

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM197	Improve organisational cohesion and effectiveness	Number of (y0) annual audit plans prepared and submitted to Audit and Performance Committee for approval by end September 2025	N/A	Audit Executive	Meeting Minutes. Attendance Register	OpEx	1	1	0	N/A	The Internal Audit Unit successfully developed the annual audit plan for the 2025/2026 financial year within the planned timeframe. However, the plan could not be submitted to the Audit and Performance Committee for approval as the committee had not convened by the end of September 2025. The plan remains ready for submission and will be tabled at the next scheduled	The Audit and Performance Committee did not sit during the reporting period due to scheduling constraints and unavailability of committee members. As a result, items requiring committee approval, including the annual audit plan, could not be finalized within the set timeframe.	Submit the audit plan immediately once the committee convenes to avoid further delays. Incorporate proactive planning measures in the next reporting cycle to ensure early preparation and engagement with the committee chairperson to confirm meeting dates in advance.

Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											committee meeting.		
DM198	Improve organisational cohesion and effectiveness	Number of (y0) Audit Committee Charters submitted to Council for approval by end September 2025	N/A	Audit Executive	Council Minutes	OpEx	1	1	0	N/A	The Audit Committee Charter was reviewed and finalized by management; however, it was not submitted to Council for approval by the end of September 2025. The document is ready for submission pending the convening of the next Council meeting.	The Council did not convene within the reporting period to consider and approve the Audit Committee Charter.	Liaise with the Office of the Speaker to ensure that the item is included in the agenda of the next Council meeting. Monitor submission timelines more closely to align with the Council's meeting schedule.
DMM199	Improve organisational cohesion and effectiveness	Number of (y0) Internal Audit Charters submitted to Council for noting by end September 2025	N/A	Audit Executive	Council Minutes	OpEx	1	1	0	N/A	The Internal Audit Charter was reviewed and waits APC approval but not submitted to Council by the end of September 2025. It will be tabled at the next Council meeting	The Council did not convene within the reporting period to consider and approve the Audit Committee Charter.	Liaise with the Office of the Speaker to ensure that the item is included in the agenda of the next Council meeting. Monitor submission timelines more closely to align with the Council's meeting schedule.
DMM200	Improve organisational cohesion and effectiveness	Number of (y0) Internal Audit Charters submitted for approval to the Audit Committee by end September 2025	N/A	Audit Executive	Audit Committee Meeting Minutes. Attendance Register	OpEx	1	1	0	N/A	The Internal Audit Charter was reviewed and finalized but not submitted to the Audit Committee for	The Audit Committee did not sit during the reporting period.	Monitor submission timelines to ensure the item is tabled at the next meeting.

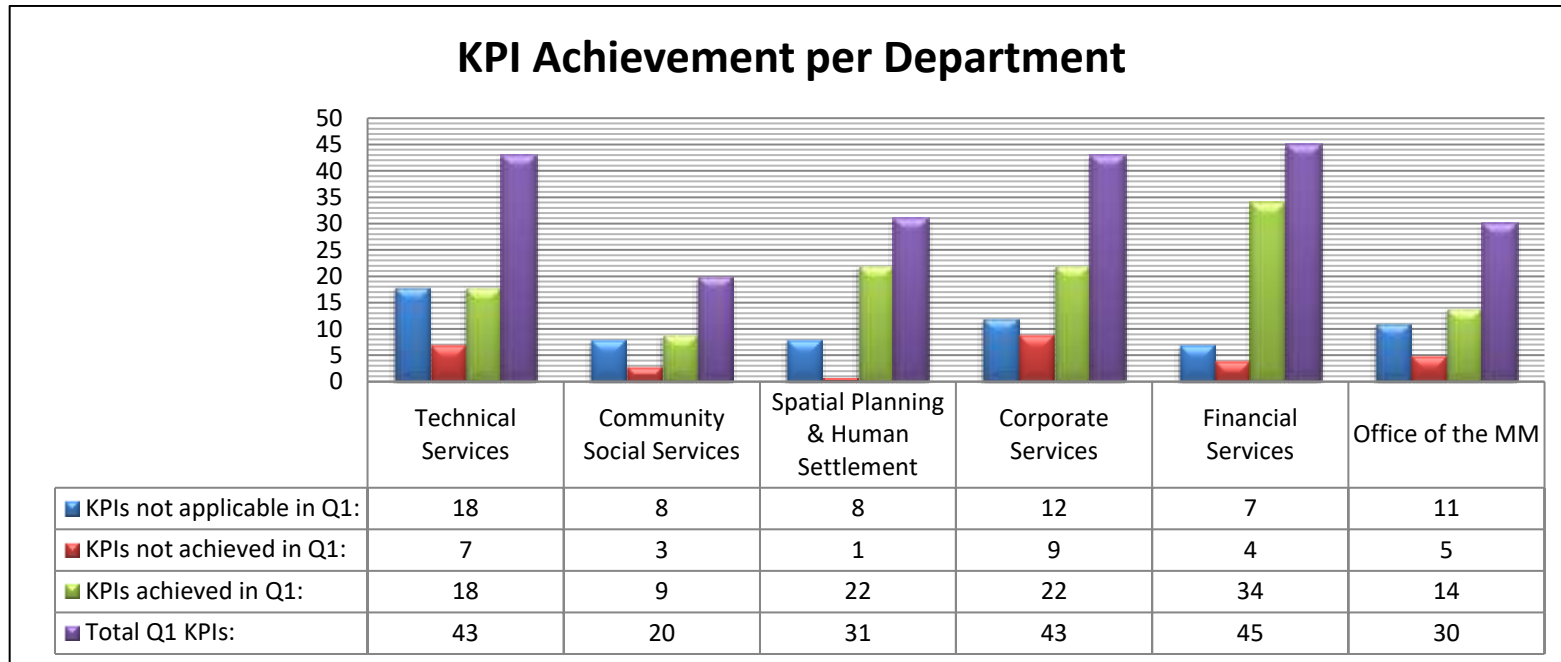
Office of the Municipal Manager – Internal Audit									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
											approval.		
DMM201	Improve organisational cohesion and effectiveness	Number of (y-1) Audit Action Plan submitted to Council by end January 2026	N/A	Audit Executive	Council Minutes	OpEx	1	0	0	N/A	Not Applicable	N/A	N/A
DMM202	Improve organisational cohesion and effectiveness	Number of quarterly submissions of Audit Committee reports to Council facilitated by end June 2026	N/A	Audit Executive	Council Minutes	OpEx	4	1	1	N/A	08/10/2025 Council meeting Minutes. minutes are still being finalized and will be submitted once available.	N/A	N/A
DMM203	Improve organisational cohesion and effectiveness	Number of final audit reports submitted to the Audit and Performance Committee by end June 2026	N/A	Audit Executive	Audit Committee Meeting Minutes. Attendance Register	OpEx	10	3	5	OpEx	Final audit reports have been completed and are ready for submission to the Audit and Performance Committee. The meeting was postponed from 14 October 2025 to 17 October 2025.	The Audit and Performance Committee meeting was postponed due to the Executive Committee (EXCO) meeting being held on the same date.	Ensure better coordination of meeting schedules with EXCO to avoid future clashes and delays.
DMM204	Improve organisational cohesion and effectiveness	Number of final Audit reports issued to the Municipal Manager by end June 2026	N/A	Audit Executive	Signed Audit Reports	OpEx	10	3	3	OpEx	Final audit reports completed and duly signed by the Municipal Manager.	None	N/A

Office of the Municipal Manager – Communications, Events & Marketing									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
DMM205	To promote the municipality as a Brand which strives for excellence	Number of Municipal 25th Anniversary events by end December 2025	N/A	Communication Manager	Attendance Registers	R 200,000	1	0	0	N/A	Not Applicable	None	N/A
DMM206	To promote the municipality as a Brand which strives for excellence	Number of quarterly Municipal Event Management and GTLM Brand Communication reports submitted to the MM by end June 2026	N/A	Communication Manager	Acknowledgement of Receipt / Signed Report	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM207	To facilitate the flow of information between the municipality and its stakeholders	Number of monthly internal newsletter published by end June 2026	N/A	Communication Manager	Copy of the Newsletter	OpEx	12	3	3	OpEx	Achieved	None	N/A
DMM208	To facilitate the flow of information between the municipality and its stakeholders	Number of annual Rea Dira magazine issues published by end December 2025	N/A	Communication Manager	Delivery note. Copy of Magazine	R 300,000	1	0	0	N/A	Not Applicable	None	N/A
DMM209	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports on publication of legislated notice, adverts and website uploads submitted to the Municipal Manager by end June 2026	N/A	Communication Manager	Acknowledgement of Receipt / Signed Report	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM210	To facilitate the flow of information between the municipality and its stakeholders	Number of quarterly reports submitted to the Municipal Manager on usage of Social Media by end June 2026	N/A	Communication Manager	Acknowledgement of Receipt / Signed Report	OpEx	4	1	1	OpEx	Achieved	None	N/A
DMM211	To promote the municipality as a Brand which strives for	Number of slots for interviews hosted on Vaaltar FM talk	N/A	Communication Manager	Signed Questions / CD from Vaaltar	R 1,100,000	30	10	10	OpEx	Achieved	None	N/A

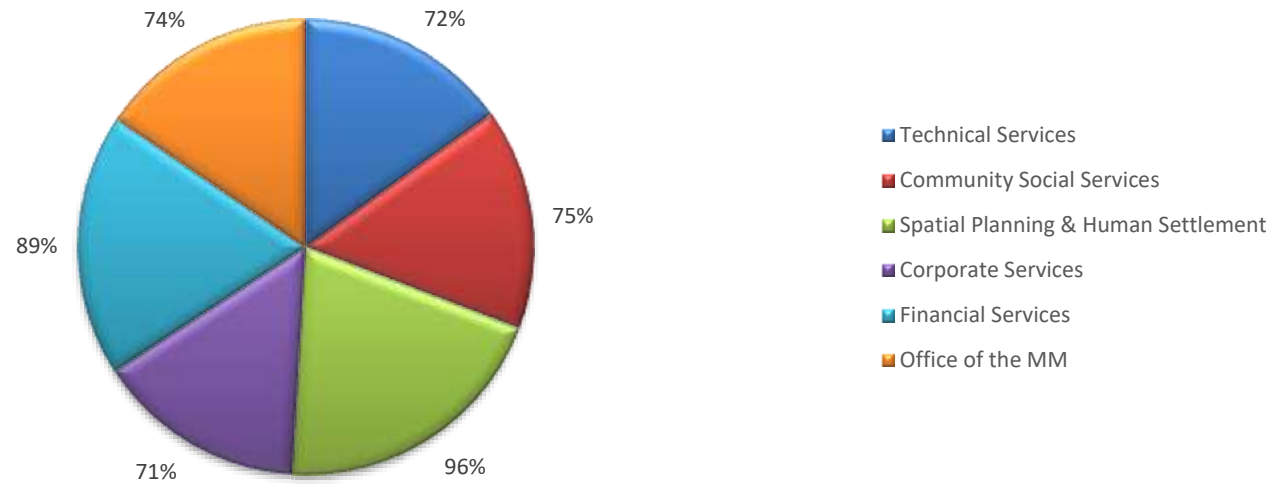
Office of the Municipal Manager – Communications, Events & Marketing									QUARTERLY PERFORMANCE REPORTING: JULY TO SEPTEMBER 2024				
REF	Strategic Objective	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	Q1 Target	Actual performance achieved Q1	Actual expenditure in Q1	Performance comments / progress if not achieved	Reasons for under performance	Measures to be taken to improve performance
	excellence	show by end June 2026											
DMM212	To promote the municipality as a Brand which strives for excellence	Number of quarterly meetings held with Vaaltar FM by end June 2026	N/A	Communication Manager	Attendance Register	OpEx	4	1	1	OpEx	Achieved	None	N/A

1.3 Summary of Non-Financial Performance Results

The SDBIP is essentially the municipality's business plan and is an integral part of the financial planning, implementation and measurement process. The SDBIP functions as the connection between the strategic plan (IDP), Budget and management performance agreement, and includes detailed information on how the budget will be implemented, by means of forecast, cash flows, Service Delivery targets and indicators.



Average Percentge per Department



PART 2: Financial Performance Information

NW394 Greater Taung - Table C1 Monthly Budget Statement Summary - M03 - Quarter 1

Description	2024/25			Budget Year 2025/26					
	Audited Outcome	Original Budget	Adjusted Budget	Quarter 1	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	31,713	39,048	-	23,857	23,857	9,762	14,095	144%	39,048
Service charges	12,893	16,355	-	3,380	3,380	4,089	(709)	-17%	16,355
Investment revenue	7,629	8,000	-	1,947	1,947	2,000	(53)	-3%	8,000
Transfers and subsidies - Operational	274,242	265,257	-	109,728	109,728	66,314	43,414	65%	265,257
Other own revenue	16,401	43,462	-	1,688	1,688	10,865	(9,178)	-84%	43,462
Total Revenue (excluding capital transfers and contributions)	342,878	372,122	-	140,600	140,600	93,030	47,569	51%	372,122
Employee costs	136,067	148,435	-	36,656	36,656	37,109	(452)	-1%	148,435
Remuneration of Councilors	23,925	26,091	-	5,675	5,675	6,523	(848)	-13%	26,091
Depreciation and amortisation	49,043	20,274	-	(89)	(89)	5,068	(5,157)	-102%	20,274
Interest	9,485	417	-	37	37	104	(67)	-64%	417
Inventory consumed and bulk purchases	13,632	17,640	-	2,046	2,046	4,410	(2,364)	-54%	17,640
Transfers and subsidies	347	700	-	-	-	175	(175)	-100%	700
Other expenditure	160,258	157,487	-	45,193	45,193	39,372	5,821	15%	157,487
Total Expenditure	392,755	371,044	-	89,519	89,519	92,761	(3,242)	-3%	371,044
Surplus/(Deficit)	(49,877)	1,078	-	51,081	51,081	270	50,812	18852%	1,078
Transfers and subsidies - capital (monetary allocations)	68,636	60,666	-	28,574	28,574	15,167	13,408	88%	60,666
Transfers and subsidies - capital (in-kind)	27,727	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	46,486	61,744	-	79,655	79,655	15,436	64,219	416%	61,744
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	46,486	61,744	-	79,655	79,655	15,436	64,219	416%	61,744
Capital expenditure & funds sources									
Capital expenditure	65,716	81,016	-	23,809	23,809	20,254	3,555	18%	81,016
Capital transfers recognised	58,671	60,666	-	23,808	23,808	15,167	8,642	57%	60,666
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	7,045	20,350	-	1	1	5,087	(5,087)	-100%	20,350
Total sources of capital funds	65,716	81,016	-	23,809	23,809	20,254	3,555	18%	81,016
Financial position									
Total current assets	89,816	7,090	-	-	146,544	-	-	-	7,090
Total non current assets	908,121	856,892	-	-	932,018	-	-	-	856,892
Total current liabilities	91,159	20,480	-	-	92,076	-	-	-	20,480
Total non current liabilities	52,374	45,921	-	-	52,374	-	-	-	45,921
Community wealth/Equity	842,868	797,582	-	-	934,113	-	-	-	797,582
Cash flows									
Net cash from (used) operating	200,262	(200,463)	-	108,613	108,613	(50,116)	(158,729)	317%	(200,463)
Net cash from (used) investing	73,536	2,000	-	(28,769)	(28,769)	500	29,269	5854%	2,000
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	294,058	(178,203)	-	-	116,004	(29,355)	(145,359)	495%	(162,303)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	2,252	2,181	20,461	1,182	1,100	1,056	1,269	114,555	144,054
Creditors Age Analysis									
Total Creditors	-	10	-	-	-	-	-	1	11

NW394 Greater Taung - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 - Quarter 1

Description	Ref	Budget Year 2025/26								
		2024/25 Audited	Original	Adjusted	Quarter 1	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands	1									
Revenue - Functional										
Governance and administration		312,091	346,157	-	133,776	133,776	86,639	47,237	55%	346,157
Executive and council		257,223	259,808	-	106,587	106,587	64,852	41,635	64%	259,808
Finance and administration		54,868	86,349	-	27,189	27,189	21,587	5,602	26%	86,349
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		91,917	62,758	-	30,149	30,149	15,689	14,460	92%	62,758
Community and social services		1,320	1,636	-	1,563	1,563	409	1,154	282%	1,636
Sport and recreation		90,597	61,122	-	28,586	28,586	15,281	13,305	87%	61,122
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		5,448	4,963	-	1,215	1,215	1,241	(25)	-2%	4,963
Planning and development		3,581	3,121	-	645	645	780	(135)	-17%	3,121
Road transport		1,867	1,842	-	570	570	461	110	24%	1,842
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		29,784	18,910	-	4,033	4,033	4,728	(694)	-15%	18,910
Energy sources		9,176	5,086	-	1,095	1,095	1,271	(177)	-14%	5,086
Water management		10,554	2,277	-	329	329	569	(240)	-42%	2,277
Waste water management		4,074	4,388	-	1,018	1,018	1,097	(79)	-7%	4,388
Waste management		5,980	7,180	-	1,592	1,592	1,790	(198)	-11%	7,180
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	439,241	432,788	-	169,174	169,174	108,197	60,977	56%	432,788
Expenditure - Functional										
Governance and administration		221,282	220,007	-	62,226	62,226	55,002	7,225	13%	220,007
Executive and council		126,471	121,899	-	35,188	35,188	30,475	4,714	15%	121,899
Finance and administration		94,811	98,108	-	27,038	27,038	24,527	2,511	10%	98,108
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		38,543	20,733	-	6,101	6,101	5,183	917	18%	20,733
Community and social services		14,491	4,472	-	1,292	1,292	1,118	175	16%	4,472
Sport and recreation		14,086	14,848	-	1,932	1,932	3,712	(1,780)	-48%	14,848
Public safety		-	-	-	-	-	-	-	-	-
Housing		9,966	1,414	-	2,877	2,877	353	2,523	714%	1,414
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		50,618	44,119	-	5,009	5,009	11,030	(6,021)	-56%	44,119
Planning and development		11,056	13,979	-	998	998	3,495	(2,496)	-71%	13,979
Road transport		39,561	30,140	-	4,011	4,011	7,535	(3,524)	-47%	30,140
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		82,223	85,767	-	16,182	16,182	21,442	(5,260)	-25%	85,767
Energy sources		44,769	51,495	-	9,083	9,083	12,874	(3,790)	-29%	51,495
Water management		9,014	3,889	-	1,736	1,736	972	764	79%	3,889
Waste water management		4,706	9,847	-	841	841	2,482	(1,621)	-66%	9,847
Waste management		23,734	20,537	-	4,522	4,522	5,134	(612)	-12%	20,537
Other		90	418	-	1	1	104	(104)	-99%	418
Total Expenditure - Functional	3	392,755	371,044	-	89,519	89,519	92,761	(3,242)	-3%	371,044
Surplus/ (Deficit) for the year		46,486	61,744	-	79,655	79,655	15,436	64,219	416%	61,744

NW394 Greater Taung - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 - Quarter 1

Vote Description	Ref	2024/25		Budget Year 2025/26						
		Audited	Original	Adjusted	Quarter 1	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands										
Revenue by Vote	1									
Vote 1 - Community and Social Services		64,191	62,758	-	30,149	30,149	15,089	14,480	92.2%	62,758
Vote 2 - Energy Sources		9,176	5,086	-	1,095	1,095	1,271	(177)	-13.9%	5,086
Vote 3 - Executive and Council		257,223	259,808	-	106,587	106,587	64,952	41,635	64.1%	259,808
Vote 4 - Finance and Administration		54,868	86,349	-	27,189	27,189	21,587	5,602	26.0%	86,349
Vote 5 - Planning and Development		3,581	3,121	-	645	645	780	(135)	-17.3%	3,121
Vote 6 - Road Transport		1,867	1,842	-	570	570	461	110	23.8%	1,842
Vote 7 - Sports and Recreation		27,727	-	-	-	-	-	-	-	-
Vote 8 - Waste Management		5,980	7,160	-	1,592	1,592	1,790	(198)	-11.1%	7,160
Vote 9 - Waste Water Management		4,074	4,388	-	1,018	1,018	1,097	(79)	-7.2%	4,388
Vote 10 - Water Management		10,554	2,277	-	329	329	569	(240)	-42.2%	2,277
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	439,241	432,788	-	169,174	169,174	108,197	60,977	56.4%	432,788
Expenditure by Vote	1									
Vote 1 - Community and Social Services		31,440	20,943	-	4,421	4,421	5,236	(815)	-15.6%	20,943
Vote 2 - Energy Sources		44,769	51,495	-	9,083	9,083	12,874	(3,790)	-29.4%	51,495
Vote 3 - Executive and Council		126,471	121,899	-	35,188	35,188	30,475	4,714	15.5%	121,899
Vote 4 - Finance and Administration		94,811	98,108	-	27,038	27,038	24,527	2,511	10.2%	98,108
Vote 5 - Planning and Development		11,056	13,979	-	998	998	3,495	(2,496)	-71.4%	13,979
Vote 6 - Road Transport		39,561	30,140	-	4,011	4,011	7,535	(3,524)	-46.8%	30,140
Vote 7 - Sports and Recreation		7,192	208	-	1,681	1,681	52	1,629	3130.3%	208
Vote 8 - Waste Management		23,734	20,537	-	4,522	4,522	5,134	(612)	-11.9%	20,537
Vote 9 - Waste Water Management		4,706	9,847	-	841	841	2,462	(1,621)	-65.9%	9,847
Vote 10 - Water Management		9,014	3,889	-	1,736	1,736	972	764	78.6%	3,889
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	392,755	371,044	-	89,519	89,519	92,761	(3,242)	-3.5%	371,044
Surplus/ (Deficit) for the year	2	46,486	61,744	-	79,655	79,655	15,436	64,219	416.0%	61,744

NW394 Greater Taung - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 - Quarter 1

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Quarter 1	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		3,890	5,072	-	1,060	1,060	1,268	(208)	-16%	5,072
Service charges - Water		888	1,683	-	226	226	421	(195)	-46%	1,683
Service charges - Waste Water Management		3,166	3,544	-	780	780	886	(108)	-12%	3,544
Service charges - Waste management		4,979	6,056	-	1,314	1,314	1,514	(200)	-13%	6,056
Sale of Goods and Rendering of Services		590	6,512	-	302	302	1,628	(1,326)	-81%	6,512
Agency services		134	418	-	-	-	104	(104)	-100%	418
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2,390	3,021	-	672	672	755	(83)	-11%	3,021
Interest from Current and Non Current Assets		7,629	8,000	-	1,947	1,947	2,000	(53)	-3%	8,000
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		535	383	-	110	110	96	14	14%	383
Licence and permits		-	1,308	-	19	19	327	(308)	-94%	1,308
Special Rating Levies		-	-	-	-	-	-	-	-	-
Operational Revenue		8,322	28,825	-	290	290	7,206	(6,916)	-96%	28,825
Non-Exchange Revenue										
Property rates		31,713	39,048	-	23,857	23,857	9,762	14,095	144%	39,048
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licence and permits		-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		274,242	265,257	-	109,728	109,728	66,314	43,414	65%	265,257
Interest		1,210	2,995	-	294	294	749	(454)	-61%	2,995
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		3,818	-	-	-	-	-	-	-	-
Other Gains		(599)	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		342,878	372,122	-	140,600	140,600	93,030	47,969	51%	372,122
Expenditure By Type										
Employee related costs		136,067	148,435	-	36,656	36,656	37,109	(452)	-1%	148,435
Remuneration of councillors		23,925	26,091	-	5,675	5,675	6,523	(848)	-13%	26,091
Bulk purchases - electricity		6,117	6,000	-	1,194	1,194	1,500	(306)	-20%	6,000
Inventory consumed		7,515	11,640	-	852	852	2,910	(2,058)	-71%	11,640
Debt impairment		-	-	-	-	-	-	-	-	-
Depreciation and amortisation		49,043	20,274	-	(89)	(89)	5,068	(5,157)	-102%	20,274
Interest		9,485	417	-	37	37	104	(67)	-64%	417
Contracted services		64,236	64,320	-	16,113	16,113	18,080	33	0%	64,320
Transfers and subsidies		347	700	-	-	-	175	(175)	-100%	700
Irrecoverable debts written off		15,901	6,000	-	8,991	8,991	1,500	7,491	499%	6,000
Operational costs		78,129	87,167	-	20,089	20,089	21,792	(1,702)	-8%	87,167
Losses on Disposal of Assets		1,814	-	-	-	-	-	-	-	-
Other Losses		177	-	-	-	-	-	-	-	-
Total Expenditure		392,755	371,044	-	89,519	89,519	92,761	(3,242)	-3%	371,044
Surplus/(Deficit)		(49,877)	1,078	-	51,081	51,081	270	60,812	18852%	1,078
Transfers and subsidies - capital (monetary allocations)		68,636	60,666	-	28,574	28,574	15,167	13,408	88%	60,666
Transfers and subsidies - capital (in-kind)		27,727	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		46,486	61,744	-	79,655	79,655	15,436			61,744
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		46,486	61,744	-	79,655	79,655	15,436			61,744
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		46,486	61,744	-	79,655	79,655	15,436			61,744
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		46,486	61,744	-	79,655	79,655	15,436			61,744

NW394 Greater Taung - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 - Quarter 1

Vote Description	Ref	Budget Year 2024/25								
		2024/25 Audited	Original	Adjusted	Quarter 1	YearTD actual	YearTD budget	YTD	YTD %	Full Year
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Community and Social Services		-	-	-	-	-	-	-	-	-
Vote 2 - Energy Sources		-	-	-	-	-	-	-	-	-
Vote 3 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 4 - Finance and Administration		-	-	-	-	-	-	-	-	-
Vote 5 - Planning and Development		-	-	-	-	-	-	-	-	-
Vote 6 - Road Transport		-	-	-	-	-	-	-	-	-
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-	-	-
Vote 8 - Waste Management		-	-	-	-	-	-	-	-	-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-	-	-
Vote 10 - Water Management		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4.7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - Community and Social Services		17,191	8,681	-	4,013	4,013	2,170	1,843	85%	8,681
Vote 2 - Energy Sources		4,515	-	-	-	-	-	-	-	-
Vote 3 - Executive and Council		2,849	200	-	-	-	50	(50)	-100%	200
Vote 4 - Finance and Administration		3,888	14,850	-	1	1	3,712	(3,712)	-100%	14,850
Vote 5 - Planning and Development		117	700	-	-	-	175	(175)	-100%	700
Vote 6 - Road Transport		30,964	56,585	-	19,795	19,795	14,146	5,648	40%	56,585
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-	-	-
Vote 8 - Waste Management		192	-	-	-	-	-	-	-	-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-	-	-
Vote 10 - Water Management		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	65,716	81,016	-	23,809	23,809	20,254	3,555	18%	81,016
Total Capital Expenditure		65,716	81,016	-	23,809	23,809	20,254	3,555	18%	81,016
Capital Expenditure - Functional Classification										
Governance and administration		6,737	15,050	-	1	1	3,762	(3,752)	-100%	15,050
Executive and council		2,849	200	-	-	-	50	(50)	-100%	200
Finance and administration		3,888	14,850	-	1	1	3,712	(3,712)	-100%	14,850
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		17,191	8,681	-	4,013	4,013	2,170	1,843	85%	8,681
Community and social services		8,947	5,000	-	1,733	1,733	1,250	483	39%	5,000
Sport and recreation		8,244	3,681	-	2,280	2,280	920	1,360	148%	3,681
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		30,832	40,313	-	11,970	11,970	10,078	1,892	19%	40,313
Planning and development		117	700	-	-	-	175	(175)	-100%	700
Road transport		30,715	39,613	-	11,970	11,970	9,903	2,067	21%	39,613
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		10,957	16,972	-	7,825	7,825	4,243	3,582	84%	16,972
Energy sources		4,515	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		6,249	16,972	-	7,825	7,825	4,243	3,582	84%	16,972
Waste management		192	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	65,716	81,016	-	23,809	23,809	20,254	3,555	18%	81,016
Funded by:										
National Government		58,420	60,666	-	23,808	23,808	15,167	8,642	57%	60,666
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		251	-	-	-	-	-	-	-	-
Transfers recognised - capital		58,671	60,666	-	23,808	23,808	15,167	8,642	57%	60,666
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		7,045	20,350	-	1	1	5,087	(5,087)	-100%	20,350
Total Capital Funding		65,716	81,016	-	23,809	23,809	20,254	3,555	18%	81,016

NW394 Greater Taung - Table C6 Monthly Budget Statement - Financial Position - M03 - Quarter 1

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		36,160	(46,809)	-	80,323	(46,809)
Trade and other receivables from exchange transactions		(13,375)	3,698	-	(13,096)	3,698
Receivables from non-exchange transactions		17,431	3,007	-	30,163	3,007
Current portion of non-current receivables		-	-	-	-	-
Inventory		1,502	743	-	1,942	743
VAT		48,091	46,444	-	47,204	46,444
Other current assets		7	7	-	7	7
Total current assets		89,816	7,090	-	146,544	7,090
Non current assets						
Investments		-	-	-	-	-
Investment property		13,394	12,788	-	13,394	12,788
Property, plant and equipment		894,436	843,116	-	918,343	843,116
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		-	-	-	-	-
Intangible assets		290	988	-	281	988
Trade and other receivables from exchange transactions		-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-
Other non-current assets		-	-	-	-	-
Total non current assets		908,121	856,892	-	932,018	856,892
TOTAL ASSETS		997,937	863,983	-	1,078,562	863,983
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		7	-	-	7	-
Consumer deposits		249	202	-	277	202
Trade and other payables from exchange transactions		43,148	43,932	-	33,719	43,932
Trade and other payables from non-exchange transactions		3,324	(66,121)	-	13,654	(66,121)
Provision		4,422	1,722	-	4,422	1,722
VAT		40,009	40,745	-	39,996	40,745
Other current liabilities		-	-	-	-	-
Total current liabilities		91,159	20,480	-	92,076	20,480
Non current liabilities						
Financial liabilities		(7)	-	-	(7)	-
Provision		34,167	27,708	-	34,167	27,708
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		18,214	18,214	-	18,214	18,214
Total non current liabilities		52,374	45,921	-	52,374	45,921
TOTAL LIABILITIES		143,532	66,401	-	144,450	66,401
NET ASSETS	2	854,404	797,582	-	934,113	797,582
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		937,984	892,697	-	1,029,228	892,697
Reserves and funds		(95,115)	(95,115)	-	(95,115)	(95,115)
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	842,868	797,582	-	934,113	797,582

NW394 Greater Taung - Table C7 Monthly Budget Statement - Cash Flow - M03 - Quarter 1

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Quarter 1	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		8,357	25,520	-	2,638	2,638	6,380	(3,742)	-59%	25,520
Service charges		11,628	6,287	-	3,434	3,434	1,572	1,862	118%	6,287
Other revenue		18,316	34,298	-	840	840	8,574	(7,734)	-90%	34,298
Transfers and Subsidies - Operational		285,493	130,908	-	111,694	111,694	32,727	78,967	241%	130,908
Transfers and Subsidies - Capital		72,316	(60,706)	-	37,243	37,243	(15,177)	52,420	-345%	(60,706)
Interest		8,418	8,000	-	2,222	2,222	2,000	222	11%	8,000
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(204,267)	(344,770)	-	(49,458)	(49,458)	(86,193)	36,734	-43%	(344,770)
Interest		-	-	-	-	-	-	-	-	-
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		200,262	(200,463)	-	108,613	108,613	(50,116)	(158,729)	317%	(200,463)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		7,196	2,000	-	251	251	500	(249)	-50%	2,000
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(66,340)	-	-	(29,020)	(29,020)	-	(29,020)	#DIV/0!	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		73,536	2,000	-	(28,769)	(28,769)	500	29,269	5854%	2,000
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD		273,798	(198,463)	-	79,844	79,844	(49,616)			(198,463)
Cash/cash equivalents at beginning:		20,260	20,260	-		36,190	20,260			36,190
Cash/cash equivalents at month/year end:		294,058	(178,203)	-		116,004	(29,355)			(162,303)

PART 3: Quality Certificate

I, M.A. Makuapane, the Municipal Manager of Greater Taung Local Municipality (NW 396), hereby certify that the:-

1st Quarterly Performance Report of the 2025/26 FY

for the months of *1 July to 30 September 2025* has been prepared in accordance with Section 52(d) of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.

Signature:

A handwritten signature in black ink, appearing to read 'M.A. Makuapane', is written over a horizontal line.

Date: *31 October 2025*